## **CARET Southern Business Meeting**

APLU



## **March Minutes**

Jim Handley, Chairman





## **March Minutes**

SOUTHERN REGION MEETING CARET

MONDAY, MARCH 13, 2023 3:30 PM OMNI SHOREHAM HOTEL WASHINGTON, DC

Vice-Chair Larry Holmes called the meeting to order at 3:30pm

New CARET Delegates and new Administrative Heads introduced themselves. Holmes welcomed all and thanked everyone for their presence and participation in the meeting. There were about 40 participants present.

Representatives from Tennessee stated the Summer CARET/AHS Regional meeting will be July 28-30th, 2023 in Knoxville TN at the Crowne Plaza Hotel. Registration material will be available in the next couple months.

Oscar Taylor (TX) and Rodd Moesel (OK) volunteered to serve as the Nominating Committee for Southern Region Officers and Executive Committee members. Their nominees will be submitted for approval at the July meeting in Knoxville.

Jennifer Houston (TN) volunteered again for the Southern Region Representative to the 2024 CARET/AHS Annual Meeting Planning Committee.

Kimberly Ratcliff (TX) volunteered to participate on a committee to review the CARET Strategic Plan implementation in the organization.

There being no further business the meeting adjourned at 4:30pm.

C.A. 'Buck' Vandersteen Secretary Southern Region





# **Executive Committee**Report

**Noland Ramsey, National CARET Officer** 





## **Summary of EC Activities**

### Executive Committee (EC) Meeting:

- ✓ Rules of Operation
- ✓ Strategic Plan Implementation Committee
- ✓ Joint Planning Committee Update
- ✓ Regional Governance Advice from National CARET (Ongoing discussion)
- ✓ Liaison Responsibilities and Travel Update





## 2023 CARET Team - Exec, Regions, and Staff

#### Exec. Comm. Officers

- Chairman: J. Robert Frazee, Maryland (2023)
- Vice Chair: Connie Kays, Kansas (2023)
- Secretary: Jake Tibbitts, Nevada (2023)
- Past Chair: Noland Ramsay, North Carolina (2023)

#### **Regional Association Leadership**

#### Southern

- Chair: Jim Handley, University of Florida (FL)
- Vice Chair: Larry Holmes, Virginia State University (VA)
- Secretary: Elvis Graves, North Carolina (2024)
- Past Chair: Oscar Taylor, Prairie View A&M University (TX)

#### Westem

- Chair: Mike Miller, Washington State University (WA)
- Vice Chair: Andy Groseta, Arizona (AZ)
- Secretary: Eric Matsunaga, University of Hawaii (HI)
- Past Chair: Bill Frost, University of California (CA)

#### North Central

- Chair: Ben Steffen, University of Nebraska (NE)
- Vice Chair: Julie Voelker, Kansas State University (KS)
- Secretary: Rebecca Roach, Purdue University (IN)
- Past Chair: Bob Petrzelka, Iowa State University (IA)

#### Northeast

- Chair: Jim Shirk, Penn State University (PA) (2022)
- Vice Chair: Kristen Hughes Evans, U. of Maryland (2022)
- Secretary: Beatrix Fields, University of DC (2022)
- Past Chair: Vacant

#### Exec. Comm. Voting Representatives

#### Northeast:

- J. Robert Frazee, Maryland (2023)
- Wm. Cutts, New Jersey (2022)
- Jim Shirk, Pennsylvania (2023)

#### North Central:

- Connie Kays, Kansas (2023)
- Barbara Cooksley, Nebraska (2022)
- Ben Steffen, Nebraska (2023)

#### South:

- Rodd Moesel, Oklahoma (2023)
- Elvis Graves, North Carolina (2024)
- Noland Ramsey, North Carolina (2023)

#### West:

- Jake Tibbitts, Nevada (2023)
- Bob Mattive, Colorado (2022)
- Andy Groseta, Arizona (2023)

#### Exec. Comm. Non-voting Member Liaisons (Appointment)

(4-year terms, except for the CLP)

- L. ACOP (Academic): Eric Hinson, Florida (2024)
- 2. ESCOP (Research): Katie Frazier, Virginia, (2023)
- 3. ECOP (Extension): Vacant
- 4. ICOP (International): HC Russell, Missouri (2026)
- 5. Minority-Serving 1890: James Brown, Jr. Tennessee (2024)
- 6. Minority-Serving 1994: James Durglo, At-large (2022)
- 7. FY2022/2023 Budget: Brian Hardin, Alabama (2023)
- 8. FY2023/2024 Budget: Mike Miller, Washington State U (2026)
- 9. CLP (Farm Bill): Don Latham, Iowa (2024 or duration)
- 10. NaCo: Madeline Mellinger, Florida (2026)
- 11. NAUFRP: Buck Vandersteen, Louisiana State University (2026)
- 12. BHHS: Mariann Smith Edge, University of Kentucky (2026)
- 13. BAA BAC: Michael Boehm, University of Nebraska-Lincoln
- 14. !BAA PBD: Ernie Minton, Kansas State University

#### Staff:

- Caron Gala, Executive Director, CARET and Director, Agriculture and International Development, Government Affairs at APLU
- Flannery Bethel, Senior Associate for FANR

## Rules of Operation

Summary of Changes to the CARET National Rules of Operation:

- 1. Inclusion of terms for Executive Officers and assumed succession.
- 2. Number of Executive Committee Members.
- 3. Role of Executive Officers.
- 4. Role of Executive Committee in conducting business aligned with Rules.
- 5. Joint Planning Committee leadership and membership.
- 6. Updated list of Liaison organizations.
- 7. Guidance for regional caucuses. (Work-in-progress.)
- 8. Interaction and engagement with AHS Chair and Executive Committee.





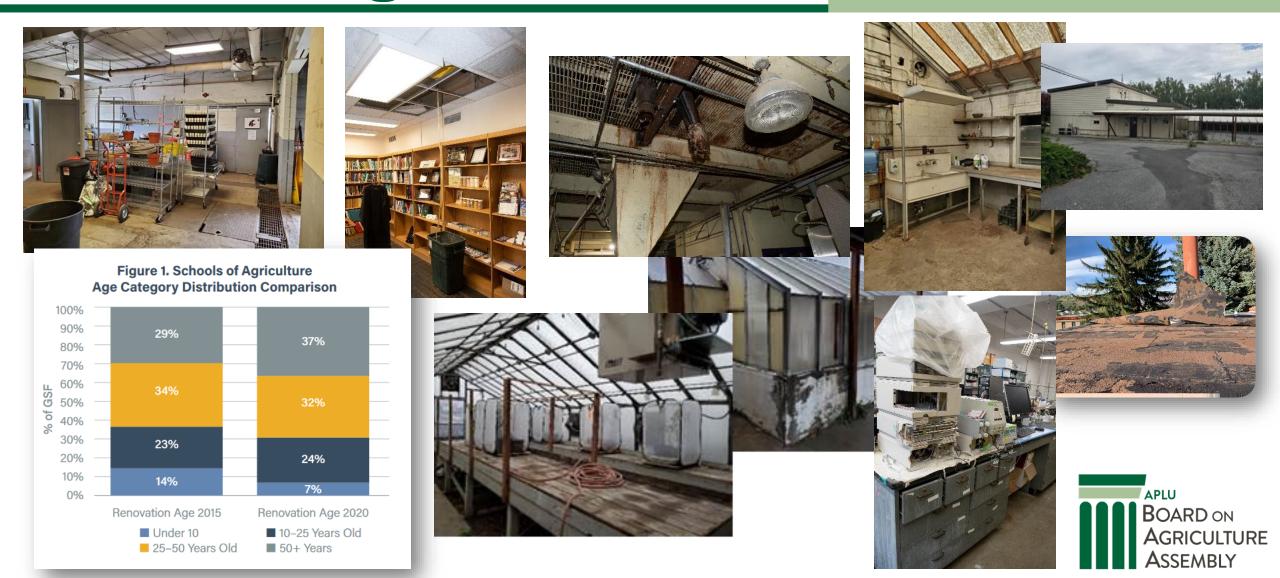
## 2023 Meeting Debrief

- Materials on time and professional looking!
- See <u>handout in packet</u>
  - What we want to keep
  - What we plan on changing





# Training 2023 – Joint Meeting Focus "Building" re: Research Facilities Act



## **2024 Joint Meeting Update**

- Sunday, CARET/AHS Exec and Business Meetings, Regional Meetings, and Tailgate
- Monday, Panels on Themes and Hearing from Leaders/Coalition Supporters
- <u>Tuesday</u>, Hill Visits and Hill Reception/Champion Award
- Wednesday, Hill Visits and Travel Home



## **Training 2024 – Joint Meeting Focus**

**Colleges of Agriculture** 

"Cultivate Science Informed by Stakeholders"

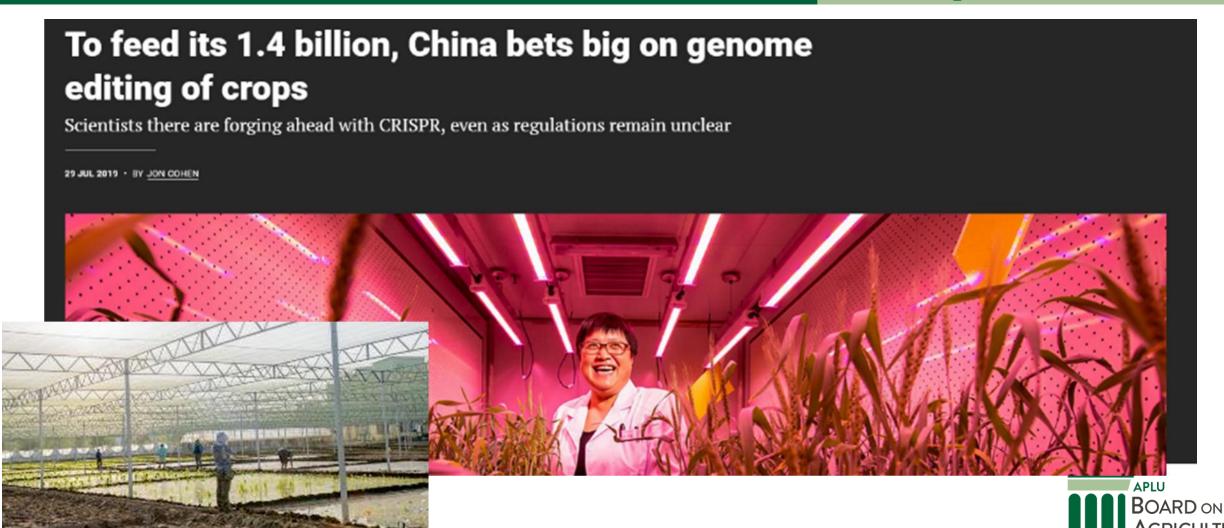




## **Training 2024 – Joint Meeting Focus**

**Colleges of Agriculture** 

## "Reinforce U.S. Food Security and Competitiveness



# **Executive Director**Report

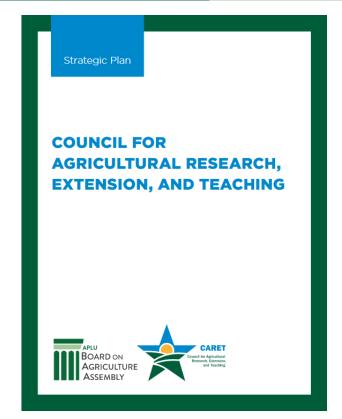
**Caron Gala** 





## **CARET Strategic Plan - Initiatives**

- 1. Coalition-building: Build relationships and understanding within the LGU system and with external stakeholders.
- 2. Communication: Increase and improve communication and coordination.
- **3. Training**: Develop, train, and support the general membership of CARET and the AHS.
- **4. Accountability**: Ensure that CARET is engaged and accountable.









# Strategic Plan - Coalitions

**Bob Frazee, Chairman and Caron Gala, Executive Director** 





## Coalition Building - What has been Achieved

### 2022-2023 Actions

- √ "Champion-building"
- ✓ Update CARET job description
- ✓ Engage with external stakeholders (NASDA, AFBF, IFPA, NCFC, etc.)
- ✓ CARET/AHS Joint Meeting (Meeting and pre- and post-events)
- ✓ Identify best practices for AHS/CARET interaction (in CARET handbook)
- ✓ Engage with CGA (via prep work, planning, etc.)





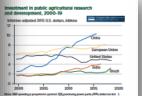
### Communication – Materials that Inform



ng and energy innovations, and advanced market analysts. Cordian, a firm with more than 30 yrs. of experience analyzing cost data and planning services for buildings. evaluated current facilities at U.S. schools of agriculture for research, teaching, and Extension. In 2020, Cordian assessed the state of facilities at the colleges or schools of agriculture, reporting that dgs of the buildings are at the end of their useful life. Cordian reports that the cost of upgrading deferred maintenance in 2021 is \$11.5 billion, with a replacement value of \$38.1 billion.



Agricultural Research Infrastructure as a Long-Term Economic Driver Competitors around the globe continue to make strides to outpace us by surpassing U.S. domestic investment in



as the global leader in agricultural science. To reposition, the nation needs the foundation of an advanced agricultural research infrastructure with facilities that enable work in emerging areas of science, including artificial Intelligence, big data analytics, and sensor-based observation systems at geographically relevant locations across

#### The Workforce of the Future: Inclusive, Diverse, and Technically

Skilled Global Leaders urdue University estimated that 59,400 new U.S. graduates with agricultural expertise are needed per year. Stateof the art facilities will allow the U.S. to recruit the best talent to solve problems at our nation's public universities. Modern facilities promote STRM skill development, while also providing interactive and collaborative environments in which non-technical skills can be learned. Our vision eludes integrating advanced technologies, observational and collaborative research capabilities, and multi-functional research and teaching facilities through federalstate and public-private partnerships. It's also critical to continue to promote the science-based agricultural entrepreneurship that supports U.S. food innovation. Modern facilities will allow the agricultural, food, and biobased sciences to recruit a diversity of talent, including women and minority scientists, into the agricultural innovation

**A National Study of Capital Infrastructure at Colleges** and Schools of Agriculture



Peter Reeves, Director, Product Management - Data Sophie Mason, Senior Account Manager

Luke Sanders, Data Analyst















#### **APLU Board on Agriculture Assembly** Unified Fiscal Year 2024 Appropriations Request

DESEABLE PROGRAMS

USDA National Institute of Food and Agriculture (NIFA)



he Board on Agriculture

Assembly (BAA) requests bold federal investment in

underpin the strength of our nation's

our nation's colleges of agriculture

increases for core accounts that

public research, Extension, and

food and agriculture. The return

on investment of U.S. agriculture

research and Extension is \$20 for

support for NIFA agricultural

every public \$1 invested. Yet federal

research, education, and Extension

has been flat in real dollars, resulting

in destabilization of the very system

based agricultural leaders, reinforce

domestic preparedness against pests

leadership in global food security and

the U.S. relies on to cultivate U.S.

and diseases and ensure the U.S.

The BAA requests investment

that rebuilds U.S. preeminence

across public university resea

Cooperative Extension System, education programs, and researc

education system serving U.S.

economic analysis, food safety, invasive species, biosecurity, and precision agriculture. Geographically relevant research occurs across national, regional, state, and local ▶ Evans-Allen: Agricultural research at 1890s colleges of agriculture takes place due to Evans-Allen *capacity* funds that enable research for small farmer challenges, food security and nutrition, and workforce development. Most Black students majoring in

► Hatch Act: Agricultural Experiment Stations located in every state provide research capacity for critical issues and innovations that affect agricultural production,

profitability, and sustainability, such as climate resilience strategies, conservation

agriculture graduate from 1890s institutions. EV2024 Dequest: \$100 million 1994 Institution Research Program: The Tribal College Research Program supports

research that protect reservation forests, woodlands, grasslands, and crops, as well FY2024 Request: \$17.5 million monitor soil and water quality.  $\blacktriangleright \ \ \textbf{McIntire-Stennis:} \ \ \textbf{Forestry research} \ \textbf{\textit{capacity}} \ \ \textbf{addresses development of biobased}$ products, prevention of forest fires, identification of new energy sources, expansion of outdoor recreational activity, and mitigation techniques for invasive species. It is a direct

source of funds for resource science graduates. FY2024 Request: \$46 million Agriculture and Food Research Initiative (AFRI): The flagship competitive grants program for federal priorities that improves rural economies, increases food production. stimulates the bioeconomy, mitigates the impacts of climate variability, addresses water availability issues, ensures food safety, enhances human nutrition, and trains the next generation of agricultural professionals. FY2024 Request: \$500 million

#### EXTENSION PROGRAMS

▶ Smith-Lever Section 3(b) and (c): Capacity for 1862 Extension that supports a network of land-grant-university-connected state, tribal, and local educators who deliver vital, timely, practical information to agricultural producers, small business owners. communities, youth, and families.

Extension services at 1890 institutions: Capacity that assists 1890s in working with diverse communities with research-based, non-formal education about market development, acquisition of capital and technology, estate planning, and profitability. Stakeholders include small to medium size farmers or other underserved populations.

► Tribal College Extension Grants Program (TCEP): Enables 1994 institutions to deliver science-based, culturally relevant extension education programs to address biobased energy, production, and food safety needs, improving quality of life on

▶ Smith Lever 3(d) Programs: Includes the following important programs—Expanded Food and Nutrition Education Program (EFNEP); Farm Safety and Youth Farm Safety Education: New Technologies for Agricultural Extension: Children, Youth, and Familie at Risk; and Federally Recognized Tribes Extension Programs.

, education, and Extension.

nts that support tribal college tural sciences, supporting ing, equipment, and student FY2024 Request: \$17.5 million

ined 70% of research facilities at r useful life with \$11.5 in deferred lities at colleges of agriculture t and disease preparedness and 024 Request: \$500 million

Partnerships to Build Capacits Feaching program strengthens icultural Science and Education FY2024 Request: \$15 million

023 bus	FY 2024 Approps Requests	% Increase Over FY2023
65.000	\$300,000	188
		21%
89,000	\$108,000	
\$5,000	\$17,500	250%
38,000	\$46,000	21%
55,000	\$500,000	10%
25,000	\$420,000	29%
72,000	\$88,000	22%
\$11,000	\$17,500	59%
\$91,250	\$95,000	4%
\$2,000	\$10,000	500%
\$7,000	\$17,500	150%
\$2,000	\$500,000	249%

			72,000	\$88,000	22%
			\$11,000	\$17,500	59%
Silico scree s (u)	,	+	\$91,250	\$95,000	4%
EDUCATION					
Women and Minorities in STEM (WAMS)	7 U.S.C. 5925	\$1,000	\$2,000	\$10,000	500%
Payments to the 1994 institutions	7 U.S.C. 301 note	\$5,500	\$7,000	\$17,500	150%
INFRASTRUCTURE					
Research Facilities Act	7 U.S.C. 390	5-	\$2,000	\$500,000	249%
GLOBAL AGRICULTURE RESEARCH AND EXTENS	ION				
Partnerships for Capacity	7 U.S.C. 3292	5-	5-	\$10,000	N/A
International Agricultural Competitive Grants	7 U.S.C. 3292b	5-	5-	\$5,000	N/A
Doug Steele	Caron Gala	Bridget Krieger			
Association of Public and Land-grant Universities	Association of Public and Land-grant Universities	Lewis-Burke Associates LLC bridget@lewis-burke.com			
detectors	and a Combination	U	olicelinamia-pi	# M., COIII	



Council for Agricultural Research, Extension. and Teaching

## **Train and retain: CARET-AHS**

## Handbook

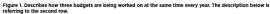
Version 1
FALL 2022

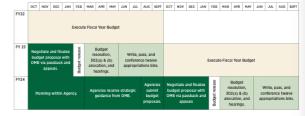




# Council For Agricultural Research, Extension, and Teaching

#### Federal Budget and Appropriations Process<sup>2</sup>





#### JULY-FEBRUARY: Executive Branch Process

In July, the Office of Management Budget (OMB) gives guidance to federal agencies, including the United States Department of Agriculture about the priorities of the current Administration. It also provides guidance on funding requests. USDA works within those guidelines to structure a budget proposal. The agency goes back and forth on the proposal over a series of months (see above). OMB makes final decisions about the agencies' proposed budget. The President's Budget Request (PBR) is submitted to Congress on or about the 1st Monday in February. This may vary in the first year of a Presidential term.

#### MARCH-JUNE: Legislative Process: House and Senate Budgets

The House and Senate develop their own budget resolutions to set spending levels. These resolutions guide the work of the Committees, budget requests in each chamber. The House and Senate Appropriations (Committees, through their 12 subcommittees, bold hearings to examine the budget requests and needs of federal spending programs. The House and Senate then produce appropriations bills to fund the federal government. These bills are "marked-up," amended as needed, and approved by the Appropriations Committees. During this process they hear input from individual members of Congress. CARET members work with Council on Governmental Affairs representatives to influence the requests submitted by individual members of Congress to the appropriations subcommittee on Agriculture, Rural Development, Food and Drug Administration.

#### JULY-OCTOBER: Congress Conferences and Passes the Ag Appropriations Bill

After approval by the Appropriations Committees, the bills head to the House and Senate floors where they may be further amended and eventually passed. Most times, the bills passed by House and Senate differ in some significant ways and must be reconciled via conference. Once a final bill has been conferenced it must then pass the House and Senate and be signed by the President. If Congress cannot agree on new funding levels before Oct. 1, a continuing resolution is required.

2 Adopted from the <u>National Science Foundation website</u>.

#### MENTOR GUIDANCE

The national GARET Chair assigns mentors to new GARET delegates prior to the GARET/AHS Joint Meeting. The GARET Chair may consult with the regional GARET chairs and GARET Executive Committee in assigning mentors to new delegates. Following the appointments, CARET staff willing.

- > Provide the mentor with background and contact information of the new CARET delegate
- ▶ Provide new CARET delegate with background and contact information of Mentor
- Provide any relevant advocacy materials

CARET Mentor Program

New delegates are assigned mentors to help navigate the

processes and activities of GARET. Mentors are typically long-serving delegates with an interest in strengthening the delegate body. Mentors play a key role in helping new delegates get comfortable with GARET governance, but also have conversations about the broader goals of GARET, and the justifications behind the BASA funding priorities.

#### Prior to meeting a new delegate, the mentor should:

- Call/e-mail New CARET delegate with greeting and welcome (see below).
- Answer any questions

#### At the CARET-AHS meeting, the mentor should:

- Meet with CARET delegate during the Tailgate Reception
- Discuss importance of having a clear understanding of the role the Administrative Head and:
  - What the Administrative Heads expects
  - How CARET role complements/supports broader BAA efforts
  - How to communicate between CARET and AHS
- Provide perspective to the new CARET delegate on CARET's efforts of supporting the overall landneeds and interests – while considering needs of local institutions
- Discuss orientation materials. Provide regional minutes of past meetings. (Ask CARET staff).
- Continue to answer questions and make the new CARET delegate to feel welcome

#### Following the meeting, the mentor will:

- Contact new CARET delegate prior to summer regional meeting and/or Joint CARET/AHS Meeting
- Consider developing a schedule for follow-up between meetings

#### NOTES:

The term of a Mentor/New CARET delegate relationship is one gear from the date of appointment. The Committee recommends the Mentor/Ne delegate appointments be made from the same region but not from the same state.

2

#### CARET Delegate Best Practices

- Setup time to meet with your Administrative Head to discuss CARET/AHS processes. Ask about the needs
  of your appointing institution.
- Ocnnect with your institution's appropriate Council on Government Affairs person.
- If you are a new CARET, the national chairman will pair you with a mentor. Ask your mentor questions
  about justifications, narratives of impact, and the overall advocacy strategy.
- O Regularly attend the CARET orientation and advocacy webinars.
- GARET staff will send the FYXX request leave behind and justification. Review them with your AHS
  member.
- $\bigcirc\,$  Attend the annual CARET/AHS Joint Meeting in Washington, DC.
- Meet with your Member of Congress to advocate for the BAA's "ask." Use the "Advocacy Best Practices" section in the GARET Delegate Workbook to prepare.
- $\bigcirc$  Attend your regional summer meeting.
- Engage in advocacy outside of the March joint meeting, such as writing an op-ed or providing outside
  witness testimony to the Senate and House Agriculture Subcommittees.
- Find opportunities to engage with your Member of Congress during the August recess, such as a state fair
  or town hall.

#### AHS Calendar

#### ALL

- Delegate appointment/reappoint and register
- Attend AHS and CARET orientation webinars
- Meet with CARET delegates to develop gameplan for the next appropriation year

#### VINTER

Attend CARET/AHS/BAC "All about the request" webinar

#### SPRING

- Attend annual CARET/AHS Joint Meeting (see page X)
- ${\color{red}\bullet} \quad Follow-up \ and \ submit \ appropriations \ form \ in \ coordination \ with \ institutional \ lobby ist \ (CGA)$

#### SUMME

- Attend regional summer meetings
- Host CARET and congressional members/staff (as appropriate) on campus or at outlying stations/offices
- Develop justification data for next year appropriation request

#### AHS Best Practices

- Select CARET who have good contacts with members of Congress and who are fun to work with.
- Cultivate a CARET delegate team for both federal advocacy and state advocacy.
- $\, \bullet \,$  Prior to the CARET/AHS Joint meeting in DC, meet with your CARET delegate team.
- Attend the annual CARET/AHS Joint Meeting in Washington, DC.
- Work as an "Influencer Team" to participate effectively in Calls to Action (CTAs)
- Check in with your delegate(s) quarterly.
- Provide data to tell the story of global, federal, state, and local impact.





## **CARET Strategic Plan Implementation Committee**

- ☐ Charter and the Membership Invitations are out!
- ☐ Framework/workplan Meeting in September, 2023
- ☐ Survey assessment for AHS/CARET September, 2023
- ☐ Performance assessment December, 2023 (annual)

CARET Executive Committee invites BAC and CLP Administrative Heads Leadership to be on the Strategic Plan Implementation Committee.



# Strategic Plan - Next Steps

**Caron Gala Executive Director** 





### Focus of CARET Executive Team - 2023-2024 Actions

Support function of "influencer teams" (CARET/CGA/AHS)	Update Liaison Materials and Support Liaison Engagement
<ul> <li>Robust "Calls to Action" (CTA)</li> <li>Timely materials</li> <li>Talking points with clear arguments and</li> </ul>	<ul> <li>Travel</li> <li>Summary of CARET/Hand-out about CARET</li> <li>Talking points/engagement goals</li> </ul>
justifications  Champion-building  Keep website current  Meetings information  Advocacy information  Delegate/AHS member-only section	<ul> <li>Support/engagement in regional meetings</li> <li>Working with Doug and Scott Angle (Chair of AHS about this topic</li> <li>Working with Regional Directors/Regional AHS at three topics: 1) AHS-CARET Partnership, 2) Training and 3) Recruitment/Retention</li> </ul>
Develop strategic coalition partnerships with outside groups  NASDA, AFBF, others  Coordinate advocacy	<ul> <li>Enhancement of Mentor Program for CARET delegates</li> <li>Matching up new CARET with mentors</li> <li>Providing guidance</li> <li>Strategic Plan Implementation Committee</li> <li>CARET/Dean "team evaluation"</li> </ul>

Research, Extension, and Teaching

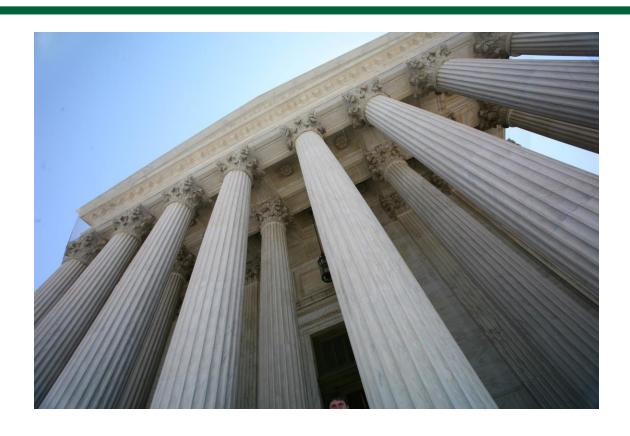


# Regional Representatives/Governance





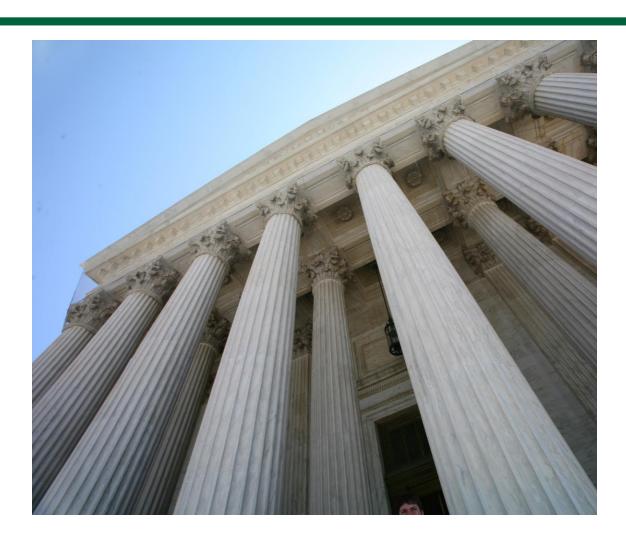
## Purpose of Regional Meetings?



- Active and effective engagement with AHS (or other administrators/comms/GR) at the regional meeting
- Advocacy communications best practices for state "Influencer Teams"
- Mentoring and retention through healthy mentoring practices, good stakeholder engagement beyond the CARET membership, and meetings that have meaning



## **Governance Structure**



- CARET National Executive Officer
- CARET Regional Representatives to the National Executive Committee
- CARET Regional officers
  - 1. Past Regional Chair
  - 2. Current Regional Chair
  - 3. Incoming Regional Chair/Secretary
- CARET/AHS National Joint Planning Committee
  - 1 Representative



## Website

Flannery Bethel, Sr. Associate





## **CARET Website on www.land-grant.org**

#### **One-stop shop**

#### Aim to include:

- Meeting registration and hotel information!
- Strategic plan, reports, updates
- CARET National Rules of Operation
- Awards Recent and historic
- Approved Resources
- Make access "members only" to establish a firewall between this internal info and the general info included on the site that we refer external parties to
  - CARET members with contact information
  - Regional information
    - Rules of Operation,
    - Officers,
    - Minutes
  - Posting webinars





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Councils

Commission on Economic & Community Engagement

Commission on Food. Environment, & Renewable -Resources (CFERR)

Board on Agriculture Assembly

Academic Programs Section

Administrative Heads Section

Council for Agricultural Research, Extension, and Teaching (CARET)

Cooperative Extension Section (CES)

Experiment Station Section

International Agriculture Section

Non-land-grant Agriculture and Renewable Resources Universities

Policy Board of Directors

CFERR Rules of Operation

Organizational Chart

CFERR Executive Committee

CFERR Staff

Board on Veterinary Medicine

Board on Oceans, Atmosphere, and Climate (BOAC)

Board on Natural Resources

Board on Health & Human

HOME > MEMBERS > COMMISSIONS > COMMISSION ON FOOD, ENVIRONMENT, & RENEWABLE RESOURCES (CFERR) > BOARD ON AGRICULTURE ASSEMBLY > COUNCIL FOR AGRICULTURAL RESEARCH, EXTENSION, AND TEACHING (CARET)

#### Council for Agricultural Research, Extension, and Teaching (CARET)

The Council for Agricultural Research, Extension, and Teaching (CARET) is a national grassroots organization of volunteers created in 1982 by the Board on Agriculture Assembly of the Association of Public and Land-grant Universities (APLU). CARET seeks to enhance national support and understanding of the land-grant university system's food and agricultural research, extension, and teaching programs that enhance the quality of life for all people.

In July of 2022, the Administrative Heads Section (AHS) and CARET Executive Committee voted to endorse the new CARET Strategic Plan. The plan focuses on four strategic initiatives accompanied by strategic plan actions with clear, measurable goals to improve advocacy and promote accountability of CARET and AHS processes. These actions and goals are organized around the advocacy calendar of CARET, the Board on Agricultural Assembly, and Policy Board of Directors.

Visit the CARET site at land-grant.org



#### Meetings & Events

May CSA Huddle: Changing Nature of Human Resources in the Profession 1:00PM-2:00PM



Southern Administrative Heads Section/CARET Summer Meeting All Day

Featured Project & Initiative

#### 2022 Data Literacy Institute Convening

The Data Literacy Institute - a partnership between APLU and the Association for Institutional Research with funding from Ascendium - brings together cross-departmental teams from 11 Powered by Publics institutions from Cluster 14 to engage in training that enhance their use of data to improve equitable student outcomes. In May 2022, Powered by Publics held [...]







## LAND-GRANT

The Budget and Advocacy Committee and the Committee on Legislation and Policy of the APLU Board on Agriculture Assembly

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#### **CARET**

CARET Home

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CARET Leadership

**CARET Delegates** 



## **Closing remarks**



